

Emergency
Nutrition Network

Annual Report

1 February 2008 – 31 January 2009



Introduction

The ENN was set up in 1996 by an inter-agency group of humanitarian organisations to improve practice and strengthen institutional memory of humanitarian agencies involved in the food and nutrition sector of emergencies. The ENN's flagship publication, *Field Exchange*, was developed as the main means of achieving this. Over the past 11 years, the ENN has developed many complementary activities including production of Special Supplements on areas of 'cutting edge' programming, development of operational guidance and training resources on Infant and Young Child Feeding in Emergencies, research initiatives, facilitating workshops and producing reports on international technical meetings.

The ENN is a participatory-based initiative, with networking and collaboration at the core of ENN's activities. The ENN targets those concerned with humanitarian response at all levels, from international policy-makers to field workers 'on the ground'.

The ENN's Vision

That every individual caught up in a nutritional emergency anywhere in the world gets the most effective help possible.

The ENN's Objective

To improve effectiveness of emergency food and nutrition interventions through identification and dissemination of lessons learnt in the course of operational practice and through research and evaluation.

The ENN's Mission

There are three cross-cutting themes to all of ENN's activities:

- *Building up capacity* – at all levels, from international non-governmental organisations to local community organisations, and, from policy-makers to field workers, to respond more effectively to crises. This involves developing a shared institutional memory of what does and does not work in different crisis situations and delivering that knowledge as widely as possible.
- *Network-building* – so that organisations and individuals support and learn from each other as much as possible. The overarching purpose of ENN is to speed up the sharing of knowledge and wherever possible, reduce the communication chain.
- *Impartiality and independence* – to encourage reporting on failures as well as successes, the independence of the ENN is vital. Protecting this means ensuring that no one source of income predominates.

Institutional base

The ENN was initially established as a self-financing activity in the Department of Community Health and General Practice in Trinity College Dublin, Ireland and later incorporated as a limited company in Ireland (30th April 2001). In September 2003, a transfer of ENN activities to Oxford, UK was initiated and completed in July 2004. Initially operating as a UK company limited by guarantee (not-for profit), the ENN was granted UK charitable status in July 2006. The ENN is governed by a Board of Trustees.

The ENNs Activities

- The ENN's tri-annual print/online publication, *Field Exchange*, records field level programming experience and disseminates this worldwide, to those working in the emergency nutrition and food security sectors. Producing *Field Exchange* offers an unique perspective of emergency programming that continues to help identify 'gaps' and challenges in the field and informs the development of ENN's other activities.
- ENN 'Special Supplements' collate recent experience of best practice in specific 'cutting edge' areas of emergency programming. Three ENN Special Supplements have been produced to date.
- The online technical forum, *en-net*, provides field practitioners with access to prompt technical advice from experts and peers for operational challenges faced in emergency programmes.
- Coordination and technical input in the area of *infant and young child feeding in emergencies (IFE)* and *research initiatives* are geared towards filling gaps in knowledge and developing guidance and resource material to make a difference to 'on the ground' implementation.
- Coordinating research and technical input into the prevention and treatment of moderate malnutrition.
- Facilitating and reporting on *international technical meetings* is a means of achieving speedier consensus on best practice and disseminating findings to those in the field and/or responsible for programming at headquarters level.

Output

Field Exchange

During the reporting period, *Field Exchange* issues 33 and 34 (double issue) were produced. Staff from 17 non-governmental organisations (NGOs), including one local/community based organization, and nine research groups or individual researchers wrote articles or submitted research for *Field Exchange*. Seven articles were written by United Nation agencies.

Field Exchange 33 included a broad mix of topics, from experiences of a low resource method to determine access and coverage of programmes (SQEAC'), to animal husbandry and agriculture in Uganda, to fortified food distribution in north Darfur. Contributors to the letter section challenged some of the analysis of the Lancet Maternal and Child Under-nutrition series, with regard to underestimating impact of severe acute malnutrition on the global burden of disease and death.

Issue 34 was a double issue, with a special focus on infant and young child feeding in emergencies (IFE). This drew on the proceedings of an ENN-organised regional workshop on IFE with articles from Indonesia, the Philippines and Democratic People's republic of Korea (see later).

Infant and Young Child Feeding in Emergencies (IFE)

ENN coordinates and is the institutional 'home' for a collaborative interagency effort (the IFE Core Group) concerned with developing policy guidance and capacity building in IFE since 1999. Key outputs of the IFE Core Group include the *Operational Guidance in IFE* and training modules (*Modules 1 and 2 on IFE*), produced by the ENN. In 2008/09, Save the Children UK and Save the Children US joined the IFE Core Group, which members now comprise ENN, UNHCR, WFP, WHO, UNICEF, IBFAN-GIFA, Action Contre la Faim, Save the Children UK and Save the Children US, and CARE USA.

One of the highlights of 2008 was a regional workshop on was held in Bali, Indonesia (10-13 March, 2008) organised by the ENN and IFE Core Group members in collaboration with UNICEF and the Ministry of Health, Indonesia, and funded by the Inter-Agency Standing Committee (IASC) Global Nutrition Cluster and IBFAN-GIFA. Focused on improving emergency preparedness and response on IFE in the region, it was attended by 118 participants representing 16 emergency-prone countries, supported by international, regional and national experts. Follow-up with participants showed positive impact in the region, with progress on policy development and training initiatives and reflected in subsequent emergency responses in the region (China and Myanmar). The meeting report, *IFE: Making it Happen*, and the follow up evaluation are available online at: www.enonline.net/ife.

Through 2008, ENN undertook a range of activities on IFE to improve capacity in the sector, including devel-



Figure 1: Article types for Field Exchange (issues 33 – 34)

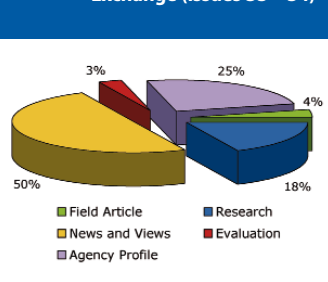


Figure 2: Geographic coverage of Field Exchange print recipients

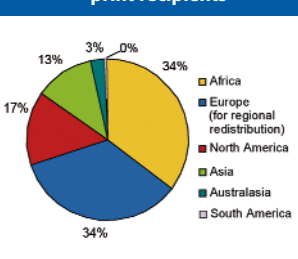
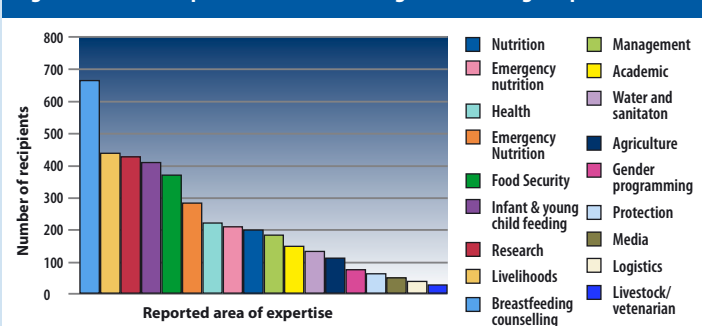


Figure 3: Areas of expertise of those receiving Field Exchange in print



A breakdown of the type of article included in both issues of *Field Exchange* is given in Figure 1. As of January 2009, there were 2189 recipients of *Field Exchange* in 118 countries who received 2960 print copies (see Figure 2). Geographic coverage of print distribution is given in Figure 2. Nutrition/emergency nutrition tops the area of expertise of mailing recipients, followed by health, food security, and infant and young child feeding and research (Figure 3). *Field Exchange* articles are a valuable source of cases study material for training humanitarian staff - 338 training and academic institutions regularly receive *Field Exchange*.

Through 2008, the entire archive of *Field Exchange* (35 issues) was catalogued to produce an online search facility, funded by the Inter-Agency Standing Committee (IASC) Nutrition Cluster. In 2009, a CD version and print catalogue will be produced to support this content. See fex.ennonline.net

Online Technical Forum (en-net)

Towards the end of 2008, the ENN secured funding to establish an online technical forum (en-net) to support those working in emergency nutrition and food security faced with challenging technical situations. This is due for launch in March 2009. During this reporting period, a custom built online forum is nearing completion. The forum will be organised in seven theme areas, each with assigned technical moderators and one overall moderator, and supported by an online resource library. As well as responding to technical questions by experts and peers, en-net will also provide space for informal discussions of approaches to challenging or atypical situations and innovative technical responses.



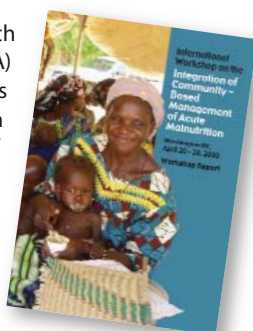
en-net

¹ Semi-Quantitative Evaluation of Access and Coverage

opment of online orientation material on IFE, ongoing translation of the Operational Guidance on IFE (now available in 9 languages), and development of training content to integrate infant and young child feeding into community-based management of acute malnutrition. These activities were funded by the IASC Global Nutrition Cluster. In August 2008, ENN attended the World Alliance Breastfeeding Action Conference in Penang, and with IFE colleagues, successfully lobbied for 'breastfeeding in emergencies' as a theme for World Breastfeeding Week 2009. ENN has been invited as a lead technical author for the content to support the 2009 celebration (August, 2009).

Meeting reports

In March 2008, the ENN in collaboration with Food and Nutrition Technical Assistance (FANTA) Project and an advisory group of UN agencies and NGOs, prepared the proceedings of an International Workshop on the Integration of Community-Based Management of Acute Malnutrition (CMAM), held in Washington DC, April 28-30, 2008.



Research

The ENN has gradually expanded its research programme portfolio into two main areas of research - IFE, and prevention and treatment programmes for moderate malnutrition in emergencies.

On IFE, the Management of Acute Malnutrition in Infants (MAMI) Project is a collaborative effort between ENN, The Centre for International Health and Development (CIHD) at UCL, London and Action Contre la Faim, funded by the IASC Global Nutrition Cluster. The aim of the project is to investigate the management of acutely malnourished infants under six months of age in emergency programmes, in order to improve practice. It involves qualitative and quantitative data collection and analysis and is due to complete mid-2009. The

MAMI Project research team are based at CIHD, supported by a Research Advisory Group (RAG) of leading academics, and an Inter-Agency Steering Group (IASG) of UN agencies, NGOs and independent experts.

Towards the end of 2008, funding was secured from the US Office for Disaster Assistance (OFDA) to undertake two research projects on prevention and treatment of moderate malnutrition. The *Minimum Reporting Project* involves the development and implementation of a standardised Minimum Reporting Package on Supplementary feeding Programmes (SFPs) – an urgent need identified by previous research undertaken by the ENN. The *Defaulter Access Study* involves field-based research that aims to identify the reasons behind defaulting at SFPs and the constraints faced by beneficiaries to feeding programmes. This will be used to help improve the design of programmes addressed to reducing moderate and severe acute malnutrition. Both projects involve extensive interagency collaboration, coordinated by the ENN and Save the Children UK.

Project Funding and Sustainability

Historically, ENN funding has been sourced from a range of bilateral donors, UN agencies and NGOs. 'Recurrent' funding from UN agencies/NGOs provides about one third of the minimum operational needs to cover ENN's core activities and is the cornerstone of ENN's funding base. The ENN has been successful in developing a broad base of funders, which is key to the organisation's sustainability. The overall funding strategy is to further broaden the funding base to include as many agencies involved in nutrition in emergencies as possible, and avoid over dependence on any one funder. Active fundraising has been successful in securing funds to undertake new projects that build upon ENN's core activities and reflect our commitment to realising our charitable objects. In 2008/09, funding was provided to support ENN activities by 30 UN agencies and NGOs, and three bilateral agencies: USAID/OFDA, Canadian International Development Association (CIDA) and Irish Aid.

Staff

There are six part-time staff employed at ENN:



Jeremy Shoham is Field Exchange Editor, Moderate Malnutrition Research Coordinator and Director/Trustee



Marie McGrath is Field Exchange Sub-editor, IFE Core Group Coordinator, MAMI Project Coordinator and Director/Trustee



Rupert Gill is Office Manger and Field Exchange Database Manager



Diane Crocombe is Administrator and Finance Officer



Matt Todd is ENN's Finance Manager



Katherine Kaye is Mailing Administrator

Additional ENN expertise is provided by:



Orna O'Reilly designs and produces all of ENN's publications



Phil Wilks who provides IT expertise

ENN projects are implemented through a range of partnerships and collaborations with institutions, agencies and individuals. Technical consultants working with ENN in 2008/09 include Carlos Navarro Colorado, Ali Maclaine, Karen Codling, Tom Baker, Karleen Gribble, Joyce Kelly, Chloe Angood and Mary Corbett.

Trustees

Jeremy Shoham.
Marie McGrath.

Bruce Laurence is a Consultant in Public Health in Derbyshire, UK. Previously he was Medical Director of the UK-based NGO, Merlin, and has also worked with Oxfam and MSF.

Nigel Milway was a senior executive with British Telecom for over 14 years and is now director of his own own leadership and coaching consultancy.

Victoria Lack is a Lecturer in Public Health and Primary Care, at City University, London and spent years working in the field with ACF.

Arabella Duffield is an independent nutritionist with academic and field experience in nutrition and food security, and most recently was a SC UK nutrition advisor.

Auditors

Wenn Townsend Chartered Accountants, 30 St Giles', Oxford, OX1 3LE, UK
Tel: +44 (0)1865 559900 Fax: +44(0)1865 310019

Accounts

Since its inception, the ENN has undergone external annual audit of accounts. A copy of the ENN's audited accounts report and financial statements for 2008/09 are available on request.

The ENN's accounts are prepared on an accrual basis. The ENN is not in any financial deficit. The organisation only undertakes expenditures for which there are committed funds. The ENN's annual general meeting was held on 27 June 2008.

Emergency Nutrition Network Income & Expenditure Statement

For the Year 1 Feb 2008 to
31st January 2009

	GBP
Income	430,693
UNICEF	215,336
USAID	80,796
Irish Aid	49,217
Academy for Educational Development (FANTA)	21,059
Canadian International Development Agency	20,179
IBFAN-GIFA	9,237
WHO	7,113
Concern Worldwide	5,000
Save the Children UK	4,000
UNHCR	2,530
CAFOD	2,500
OXFAM	2,500
MSF Holland	1,716
British Red Cross	1,500
Other Supporting Agencies	8,010
Expenditure	372,099
Wages and Salaries	110,593
Consultancy Fees	185,103
Postage, Stationery, Production and Distribution	39,706
Rent, Rates, Service charges and Utilities	6,489
Office equipment, Website and IT	1,838
Insurance	487
Telephone and Fax	1,535
Travelling Expenses	21,129
Audit and Accountancy Fees	3,988
Bank Charges	485
Depreciation	745
Interest Received	7,811
Operating Surplus/(Deficit)	66,406

Supporting agencies in 2008/09:

